## Q2 2013 Highlights

**20<sup>th</sup> August 2013** 









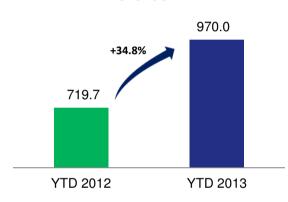




#### Results Overview - YTD 2013 vs. YTD 2012 (in RM'mil)

#### Operations on track and growth across all business segments

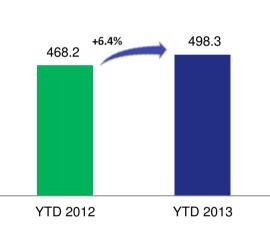
#### Revenue



#### Higher revenue from:

- FPSO client VOs & candidate vessels
- New OSV vessels & increase in utilisation
- T&I LukOil project, Hawk D1 installation and Saipem charter

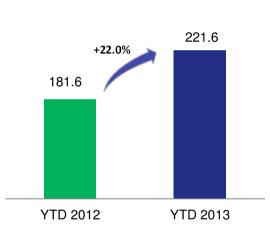
#### **EBITDA**



#### **Higher EBITDA in line with:**

- Higher revenue from business segments
- Share of profit from C7 FPSO contract

#### Net Profit\*



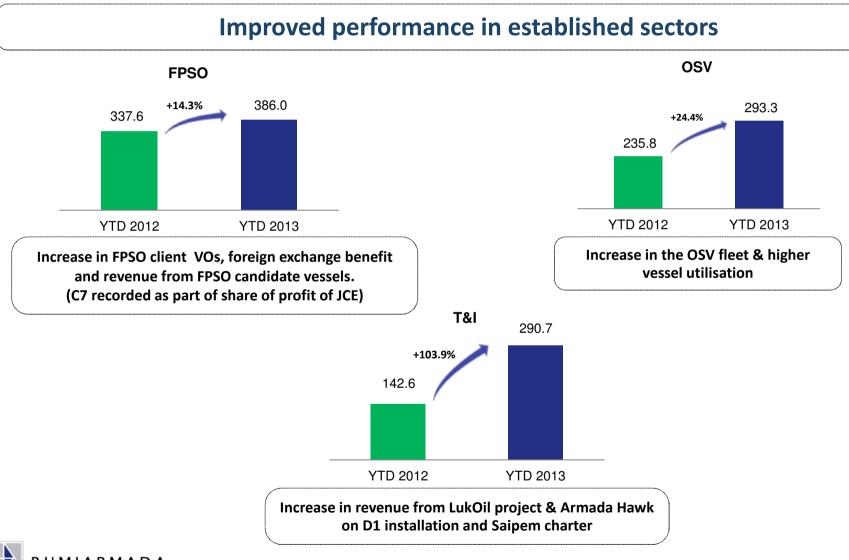
#### In line with EBITDA increase with benefit from:

- Lower finance costs as due to project debt repayment
- Lower deferred tax estimates



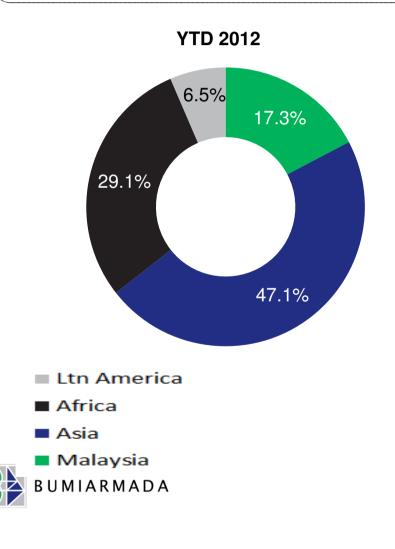


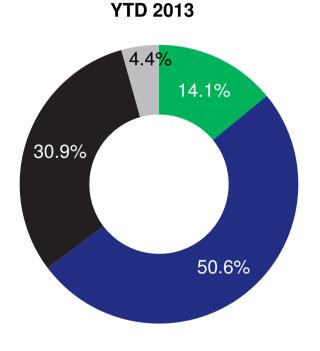
## Revenue composition by business units (in RM'mil)



### Revenue composition by geographical %

Malaysia based international company Continued expansion across key regions



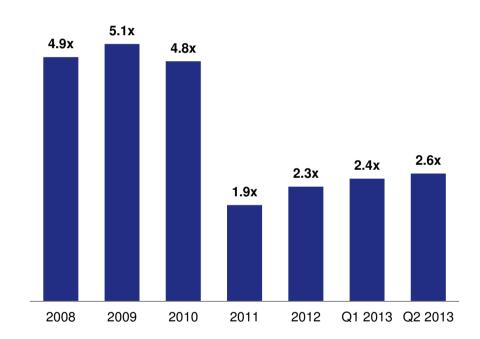


## Leverage and capitalization

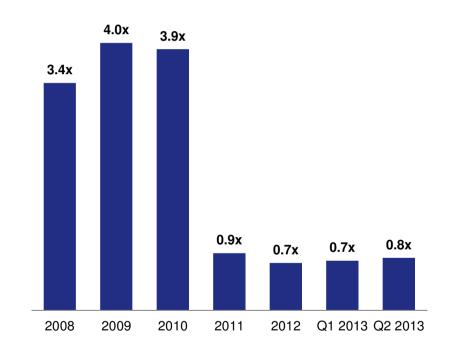
#### Financial capacity intact to undertake more projects

Net Debt / EBITDA(1)

Gearing ratio<sup>(2)</sup>







(2) Gearing = Gross Debt / Shareholders Equity



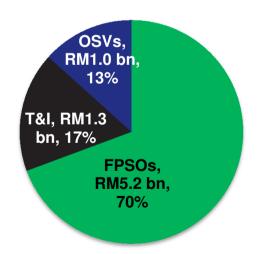
#### Order book as at 30 June 2013

#### **Quality firm backlog of RM7.5b**

As at 30 June 2013, the Group's order book stood at RM7.5 billion compared to RM7.9 billion as at 31 March 2013. Upon expiration of the firm contract period, certain contracts contain extension options which are renewable on annual basis with a total potential contract sum of RM4.3 billion over the entire option periods.

#### Firm contract period

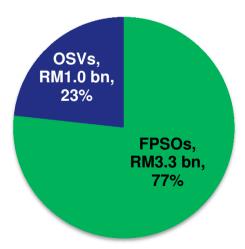
■ The breakdown of order book with firm contract period by business segments (fleets) is as follows:



Firm contract period order book: RM7.5bn\*

#### Optional extension period

The breakdown of order book with optional contract period by business segments (fleets) is as follows:



Optional extension period order book: RM4.3bn\*



\* Excludes Lukoil supplementary contract of RM567.6m announced on 5 July 2013

## **Sector Outlook**





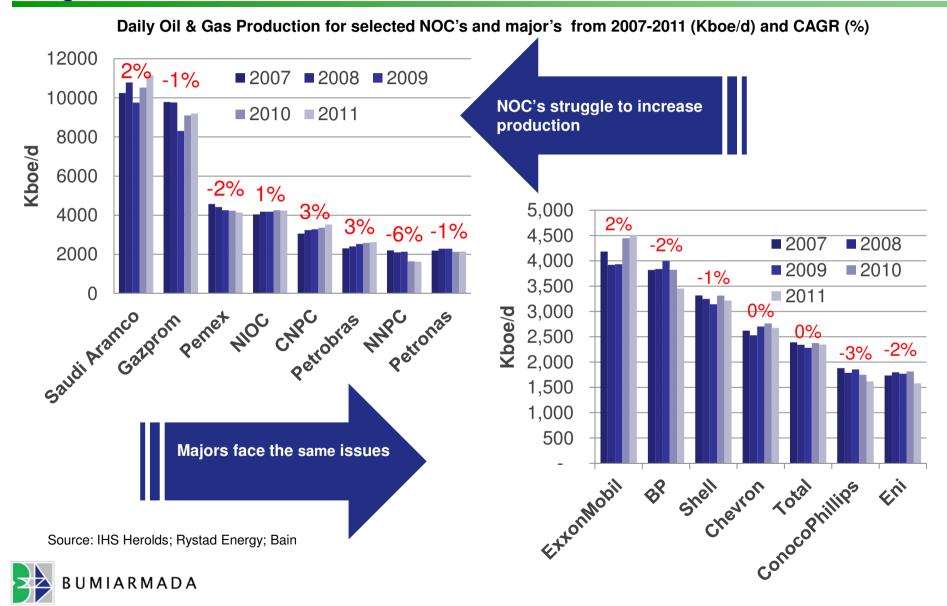






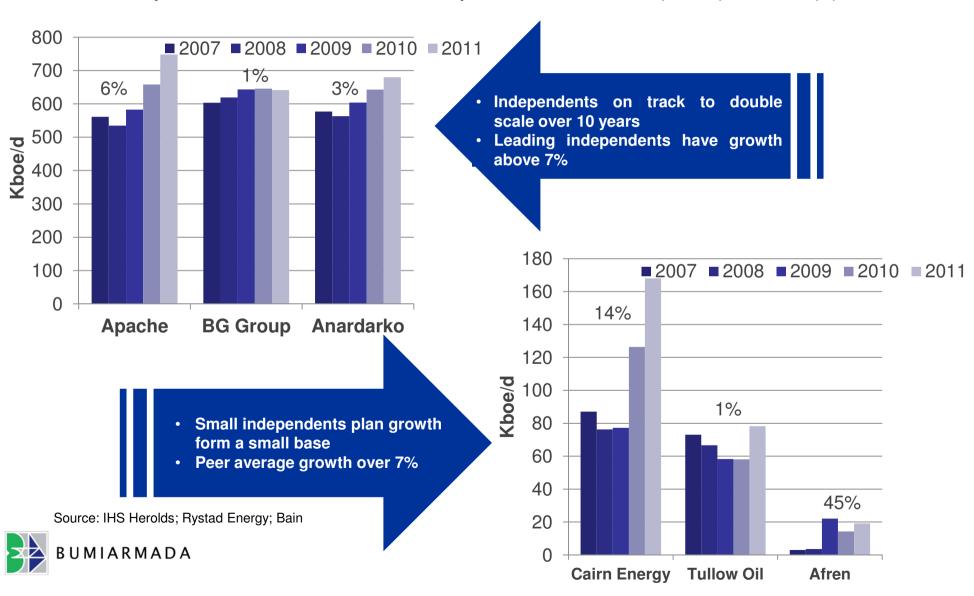
"Knots Ahead of the Rest"

# Emerging Trends in the FPSO Sector - NOC's and Majors



# **Emerging Trends in the FPSO Sector – Independent Oil Companies**

Daily Oil & Gas Production for selected Independent's from 2007-2011 (Kboe/d) and CAGR (%)



#### **Emerging Trends**

# Ringgit drops to three-year low

Data expected to show US recovery is gaining traction

KUALA LUMPUR: The ringe it dropped to a three-year low ahead of data that may signal the US recovery is gaining traction, bolstering the case for policymakers to pare stimulus that has fuelled inflows to emerging market assets.

Reports this week may show retail sales, manufacturing and housing starts increased last month in the world's largest economy, according to Bloomberg surveys. Four Federal Reserve officials indicated meater willingness last week to begin tapering the central bank's bond-buying

Fitch Ratings out Malaysia's credit outlook in July, citing concerns over the country's public finances.

"The general expectation is that these US numbers are going to be quite strong," said Saktiandi Supaat. head of foreign exchange research at Malayan Banking Bhd in Singapore. "The ringrit tends to move more significantly lately because of domestic factors such as the fiscal

The ringgit depreciated 0.3% to 3.2595 per dollar as of 4.27pm in Kuala Lumpur, according to data compiled by Bloomberg. It touched 3.2613, the weakest level since July

a measure of expected moves in the



The ringgit tends to move more significantly lately because of domestic factors such as the fiscal situation, says Saktiandi Supaat of Maybank in Singapore.

exchange rate used to price options, bonds were little-changed. climbed six basis points to 7.89%. The yield on the 3.26% notes due by two basis points to 3.86%, the

Malaysia's five-year government to data compiled by Bloomberg

The rate on 10-year securities fell The one-month implied volatility, halting an eight-day losing streak. March 2018 held at 3,50%, according lowest level this month. -



## Oil majors spending more to find less

News analysis

Investors ditch the big companies in favour of upbeat independents, writes Guy Chazan

For oil majors, quarterly results were once a tickertape parade. Last week, they were more like a walk

ExxonMobil Royal Dutch Shell, BP, and Total SA all suffered a drop in earnings year on year. Oil and gas output for all, Total, contracted. despite big increases in capital spending.

Costs were up and returns down - even with oil prices at more than \$100 a barrel.

Companies that just a few years ago bestrode the cor-porate world like colossuses unloved by investors and dismissed by many as dino-

The majors seem trapped in a downward cycle of spending more and more to find and produce less and

are ditching them for smaller, more nimble rivals, especially those in the vanguard of North American

'It's a real challenge for them to grow volumes, price," says Dan Pickering. the Middle East and squeezed by rising resource nationalism in Russia, Veneguela and Central Asia They compensated for this by building big positions in places such as the North Sea, Alaska and the deep-water Gulf of Mexico, but further growth was constrained

The shale boom has changed all that. Fracking and horizontal drilling have opened up vast new uncon ventional plays in the US and Canada, places where western oil companies are free to operate.

For the majors, it is a feast after years of famine. Martijn Rats, an analyst at Morgan Stanley, says; "In contrast to a few years ago, CEOs are now saying they have one of the best opportunity sets they have had for a long time,

Or, as Peter Voser, Shell's chief executive, put it this month: "Today, Shell is capital constrained rather than opportunity-constrained."

Despite that, the capex holders. Growth investors long ago abandoned the majors, dismayed by their seeming inability increase production

But the sector is still popular with income investors who like the steady dividend flow. Any threat to that is a matter of acute

concern for them.

Mr Rats says "If income investors see that the dividend isn't covered by organic free cash flow they

ering Holt & Co.

The independents are growing 30 per cent a year and the majors are struggling to stay flat."

Majors should see some rise in output in coming years as their rising capex begins to pay off

That is inevitably affecting valuations. As a group, the five largest majors have underperformed the S&P 500 by 15 percentage points year to date on a total return basis.

The reasons for the majors' poor performance in the second quarter were often specific to the com-

Shell, ENI and Total were hit by oil theft and pipeline sabotage in Nigeria. A higher tax rate and foreign exchange effects took their toll on BP. Exxon was affected by weaker refining margins, Chevron by higher repair costs at its US refin-

But through it all, there was one big common theme Capital expenditure, or capex, was up across the sector. In some cases cash flow from operations was insufficient to cover both result, some companies had to borrow, or sell assets, to bridge the funding gap.

"For many companies across the marketplace, balance sheets are improving, but with the majors, they're deficit spending," says Mr

Energy groups experienced a similar squeeze in 1919 and early 2009, after But this time it is different: the oil price has remained high Instead of cash flow falling, it is capex that is

because companies are pushing into ever more lenging and more capital in-

Canadian tar sands, US tight oil, Brazil's deepwater "pre-salt" discoveries and the offshore Arctic are all proving much more expensive to develop than more conventional fields in parts of the world such as the Middle East.

But there is a positive side to the capes increase. For years, the majors were out in the cold, shut out of oil-rich countries in

Hence the underperform ance: the oil sector has been flat or slightly down over the past 18 months while the rest of the Euro pean market is up about 27

Some companies are get ting the message. Total made it clear last month that its capex would peak in 2013 and start falling in 2014 and over the medium-term put its dividend on a much more secure footing

Others are getting another message - that or even want, the majors to chase higher production if they end up having to pay too much to achieve it.

Charles Whall, co-portfolio manager at Invested Asset Management, says: "They are all moving away from the idea of growth at costs towards better value management.

One important sign of this shift came this month when Shell said it was abandoning its production targets, adding that financial metrics such as cash flow and capex were a bet-ter way of measuring its

performance. would be streamlining its portfolio by announcing a strategic review of its North American shale and onshore Nigeria assets.

last year, saying it would prioritise "value over volume". Having shed so many assets to pay for the Deep did not have much choice

Yet, despite this shift away from growth for growth's sake, the majors should still see some increase in output in the coming years as all that ris

ing capex begins to pay off. Wood Mackenzie, the energy consultancy, sees the majors' oil and gas production growing 3 per cent

Norman Valentine, a corporate analyst at Wood underlying potential is betterly results would suggest

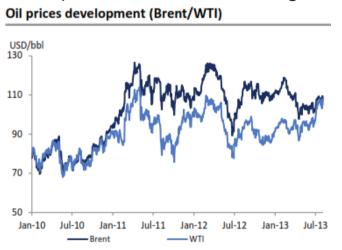
The majors are investing more than they have in the growth in the future."

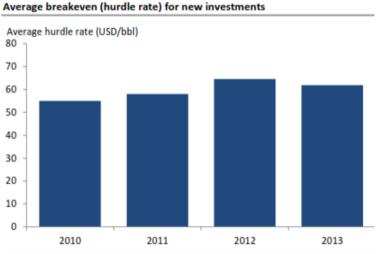
and analysis on the oil and gas sector, go to

www.ft.com/oll

## The leading indicators

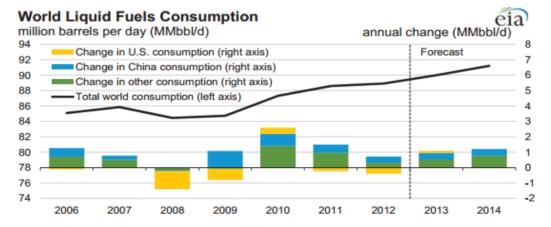
- Oil prices forecast to remain above USD100/barrel in throughout 2014.
- E&P hurdle rates remain stable at \$55-60/barrel.
- World consumption set to remain strong on the back of a global recovery.





Source: Pareto; Bloomberg

Source: Pareto; E&P survey 2013



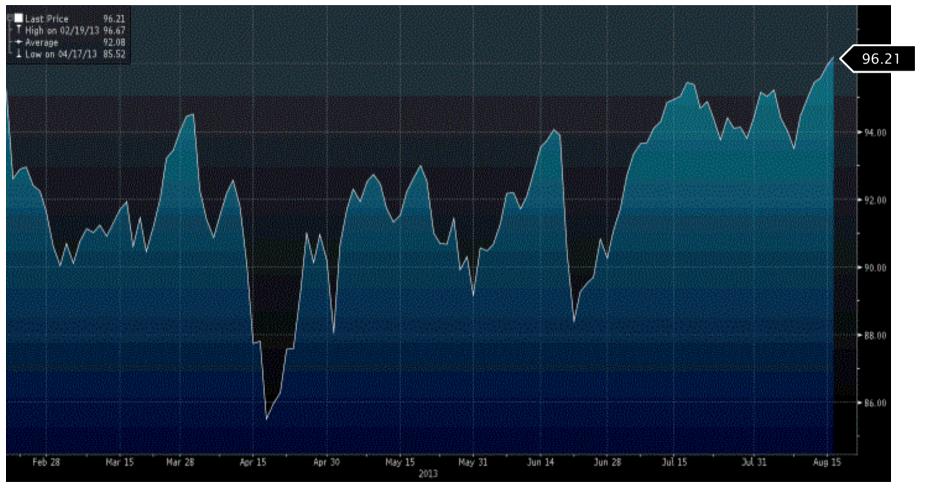


Source: IEA

Source: Short-Term Energy Outlook, August 2013

## August 2014 NYMEX deliveries are firm

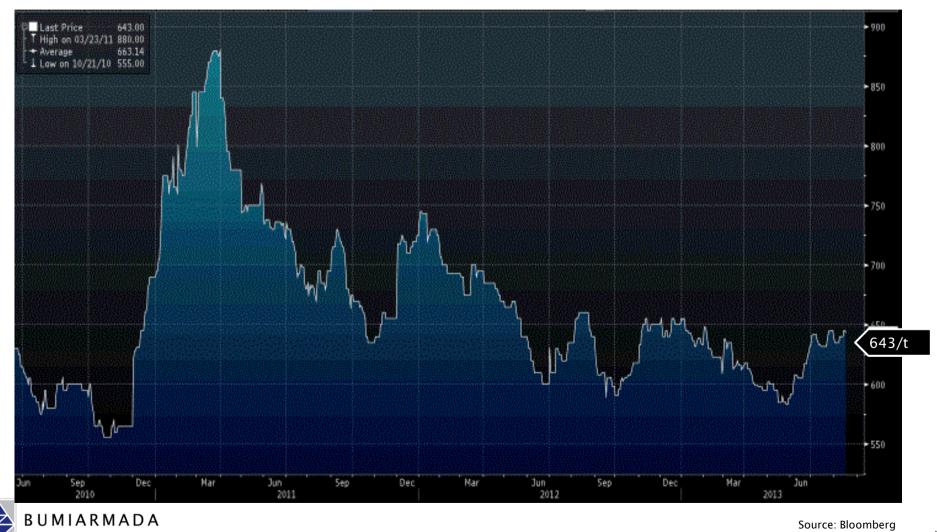
Current NYMEX deliveries are trading in the USD94-96/barrel range.





## **Steel prices**

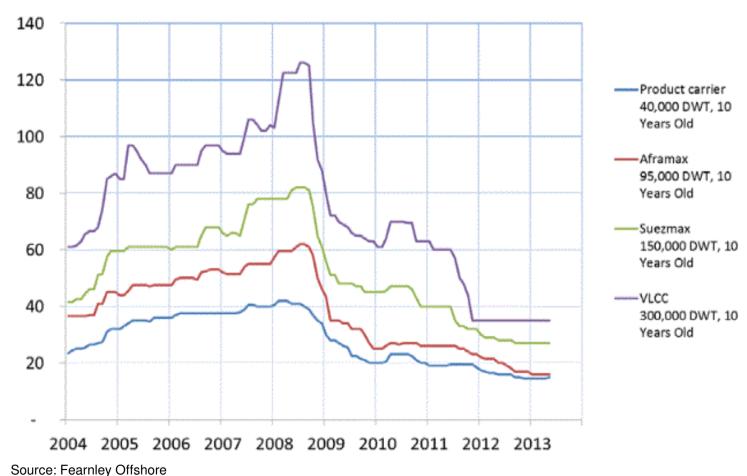
• Remain low; conducive for our newbuilds and new projects.



## Second-hand tanker prices

• Low tanker prices as weakness in the shipping sector persists.

#### Second Hand Prices 10 yr old tankers (mUSD)

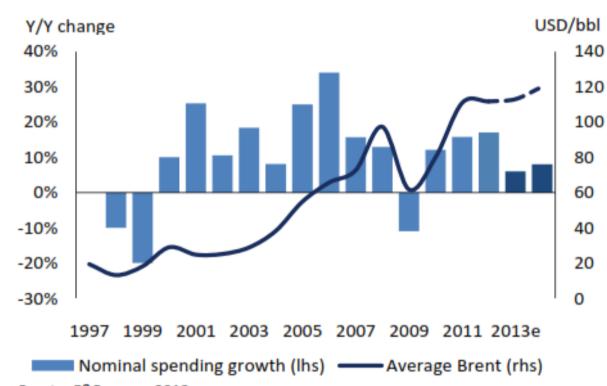




## E&P capex outlook to 2014

 A sample of Majors, NOCs and independents have budgeted 6% growth in E&P spending in 2013. Spending momentum expected to level off.

#### Historical development in E&P spending and average (brent) oil prices



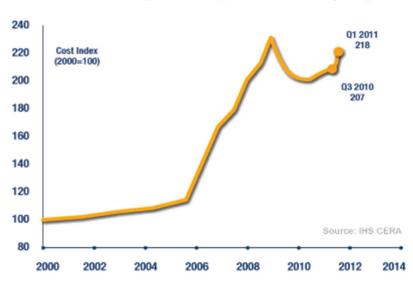




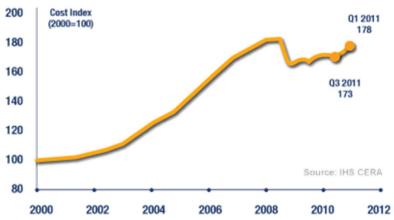
#### Costs control will be critical

- Capex and opex costs have effectively more than doubled over the last 10 years.
- Uptrend will continue.





## IHS CERA Upstream Operating Cost Index (UOCI) Q3 2010 - Q1 2011





# Q2 2013 Operational Highlights









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#### **FPSO**

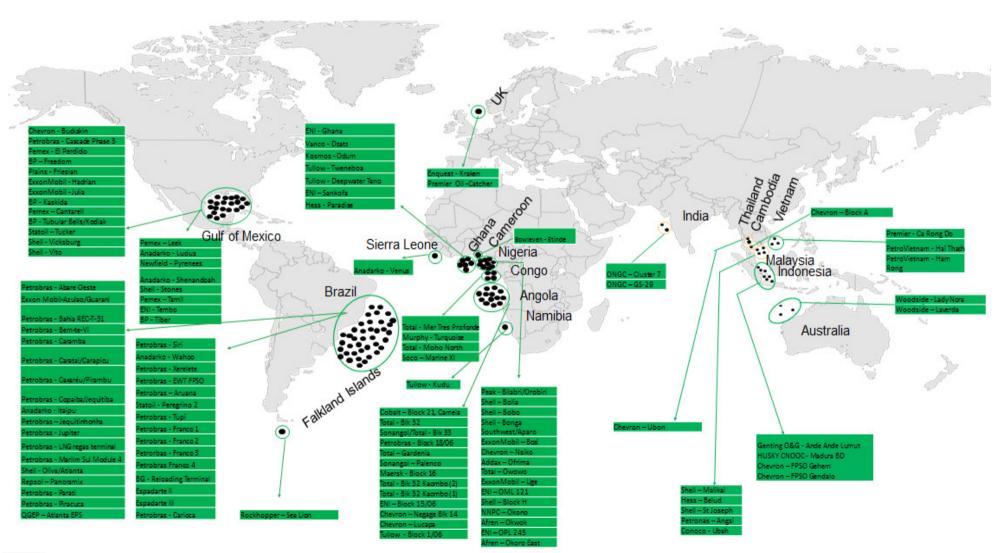
• 2013: 6 lease FPSO contracts awarded so far

Company	Client	Field
Bumi Armada	ONGC	C7
Modec	Petrobras	Iracema Norte
Modec	Tullow	TEN
SBM	Petrobras	Lula Alto
SBM	Petrobras	Lula Central
SBM	Shell	Stones

Bumi Armada has 12 ongoing tenders



## **FPSO - Global Projects**





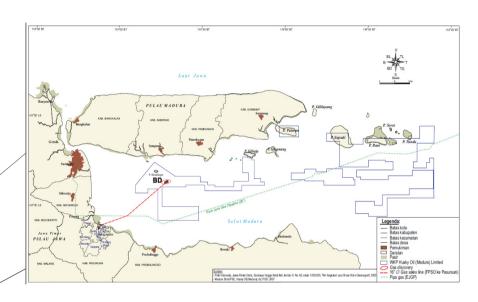
#### FPSO - Madura BD

#### **Field Details**

- Client/Operator: Husky-CNOOC Madura Limited (HCML)
- Country: Indonesia
- Location: Madura Strait East Java, about 65 km east of Surabaya and about 16km south of Madura Island.
- Water depth: Approximately 182 feet (~55m)







#### **FPSO Details**

Storage: 370,000 bbls

Gas Handling: 110 mmscfd

Condensates: 7,500 bpd

Produced Water: 2,500 bpd

Sulfur recovery unit required to handle 20 tonnes of sulfur per day

Design life: 20 years

12 point spread mooring

#### FPSO - Kraken

#### **Field & FPSO Details**

Client/Operator: EnQuest Plc.

■Location: UKCS Block 9/02b, 400 km North East of Aberdeen and 40 km west of the Frigg Field

•Water Depth: 117m

Peak Liquids Production Rate: 460,000 bpd

•Oil Production: 80,000 bpd

•Water Injection: 275,000 bpd

•Internal turret

•Heavy oil: 14° API







#### Gas

- Focusing on small-scale FSRU/ FLNG conversion; niche market
- Conversion provides fast track solution for clients and lower CAPEX
- Currently tendering for several FSRU projects





#### **OSV - Steel On Water 2**

- Continue to build on the platform of the original "Steel on Water" fleet expansion
- Focus on adding higher specifications, "greener", cleaner, safer and fuel efficient (GCSE) vessels
- Enhanced services offering to the customers such as ROV, DSV, IMR or light installation services through MPSVs
- Plans to grow current OSV fleet from 40+ to 80+ vessels in 5 years



### **OSV - Continued Fleet Expansion**

- Placed order for four newbuild MPSVs from Nam Cheong in February 2013 as part of the Steel on Water 2 newbuild program.
- Purchased four new PSVs from Sentinel Offshore for approx. USD80 million to be delivered over the course of Q3 and Q4 2013. BAB has taken delivery of the first vessel, renamed the Armada Tuah 303, which has already secured a 6-month charter.

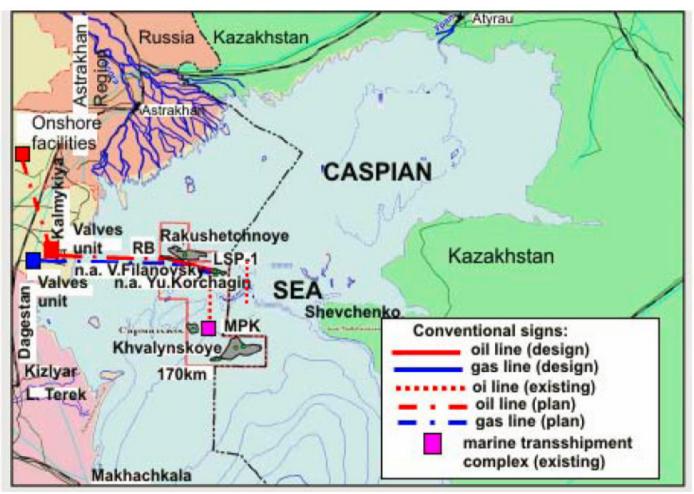




Armada Tuah 303

## **T&I - Building Track Record**

 Secured its second Filanovsky EPIC contract from Lukoil worth USD178.5 million utilising the Armada Installer.





## **T&I - Building Track Record**

- Armada Hawk is currently working in Vietnam for Saipem and has another job lined up in Vietnam upon completion of its current charter.
- Armada Condor, which joined the fleet in March 2013, is currently in Durban, South Africa and being marketed.
- SURF 1: Deepwater subsea & SURF installation DP3 newbuild to add to existing T&I fleet in order to execute projects in deeper water and more complex environment.







#### **OFS**

- Looking for alliance/collaboration opportunities in well intervention
- Offer vessel based well intervention service to field operators



## **Video**











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## **Thank You**











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